

# ATMANIRBHAR BHARAT

A RISING MANUFACTURING POWERHOUSE

October 2025

## 1 Manufacturing: The Key to India's Economic Growth ambitions and Why Its Time Has Come?

- Low share in GDP highlights significant job creation potential
- Manufacturing growth has historically driven high economic expansion
- Key for macroeconomic stability

## 2 Themes Driving Indian Manufacturing

- **Domestic Consumption:** Remains the backbone of the theme with key catalysts in place
- **Capex:** while Government capex continues, Private corporate capex may stage revival
- **Exports:** India's cost advantages and derisking of supply chains can unlock growth.

## 3 HDFC Manufacturing Fund

- Investment Strategy
- Diverse universe for stock picking
- Current Portfolio positioning
- Why invest?



## HOLISTIC GROWTH

- Sustainable and Inclusive Growth
- Productivity Enhancement

## MACROECONOMIC STABILITY

- Foreign Currency and Current Account Balance
- Inflation

## LARGE SCALE EMPLOYMENT

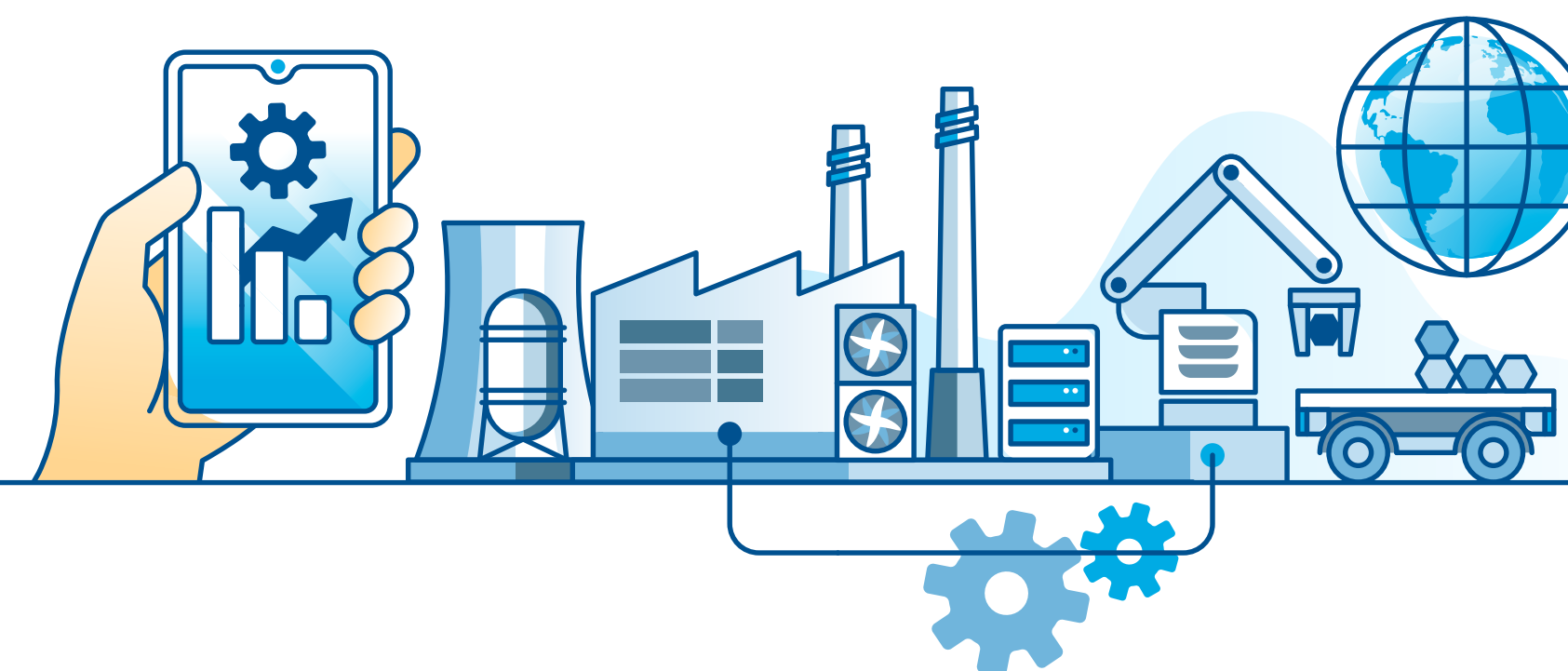
- Income Enhancement
- Social Mobility

# Driving Force behind success of Emerging Economies

| Country   | High growth phase | Average Real GDP growth in high growth phase | Manufacturing share at start of high growth phase | Manufacturing share at the end of high growth phase |
|-----------|-------------------|----------------------------------------------|---------------------------------------------------|-----------------------------------------------------|
| Thailand  | 1985-1991         | 9.3%                                         | 21.9%                                             | 28.2%                                               |
| China     | 1990-2005         | 9.8%                                         | 9.1%                                              | 32%                                                 |
| Indonesia | 1983-1996         | 6.3%                                         | 13.4%                                             | 24.1                                                |
| Vietnam   | 2010-2022         | 6.1%                                         | 19.2%                                             | 25.8%                                               |
| India     | 2025-2030         | ??                                           | ~14%                                              | ??                                                  |

- Most Asian peers have higher share of manufacturing in GDP

**India's Manufacturing share in GVA targeted to grow from ~14% to 20% by 2030, when GDP could be US \$7 trillion**



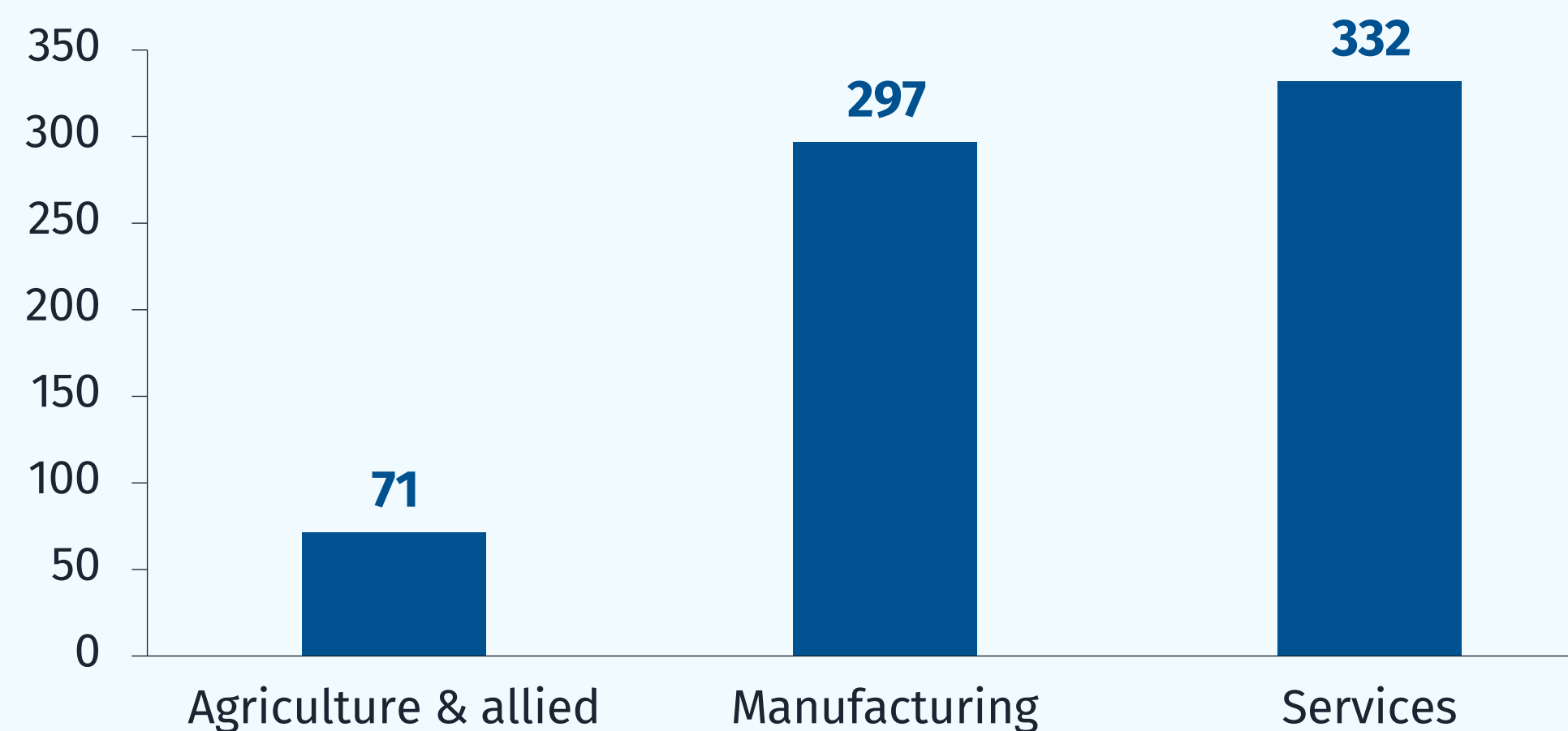
# Key to realize India's large Demographic Dividend

- Manufacturing leads to holistic growth and large-scale employment
- ~45% of India's labor force is employed in Agriculture
- China's journey to an upper-middle income country saw people moving from **'farms' to 'factories'**

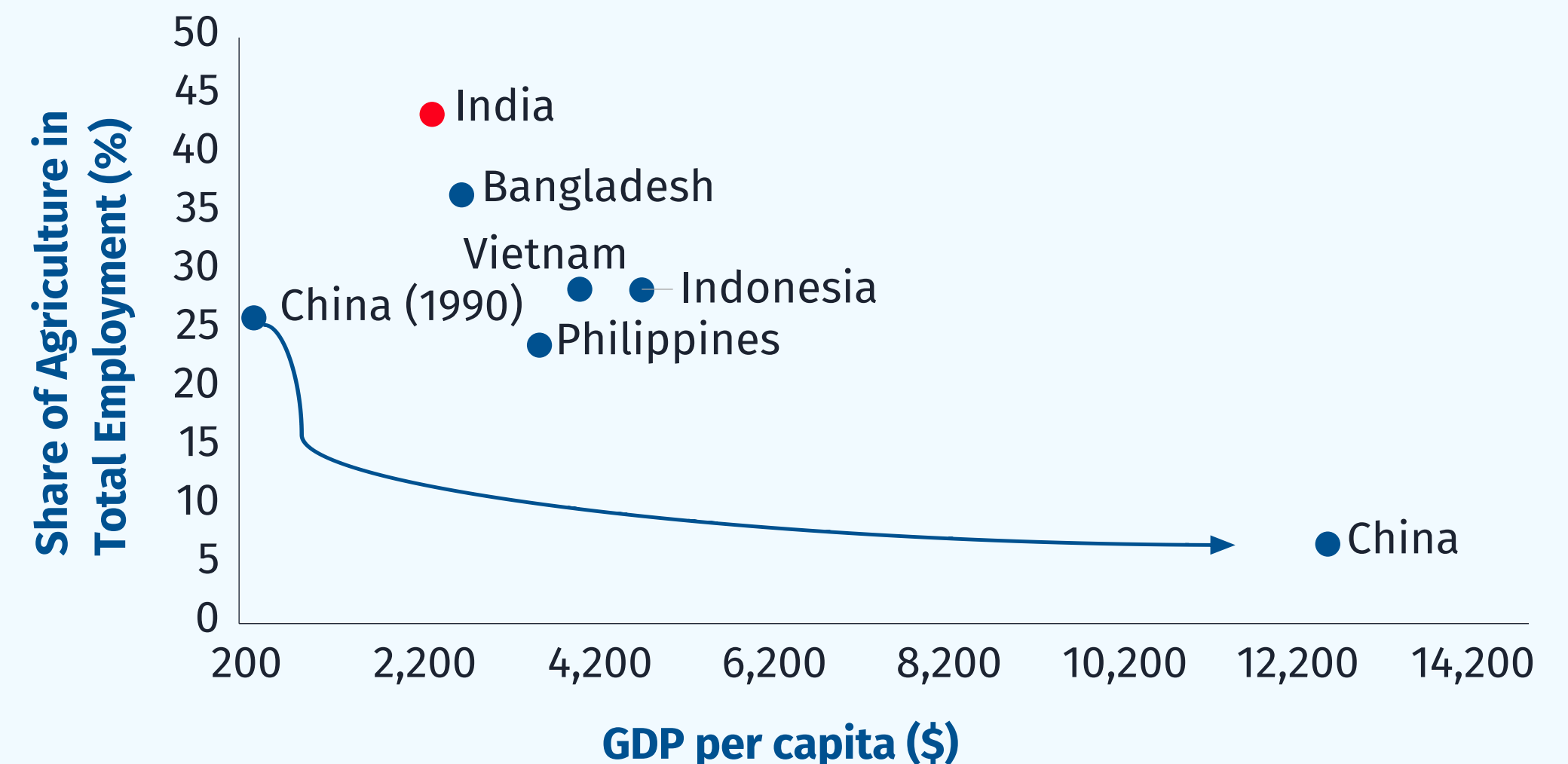


## Manufacturing adds ~4x more value vs. Agriculture...

Level of labour productivity (during 2008-17), Rs '000

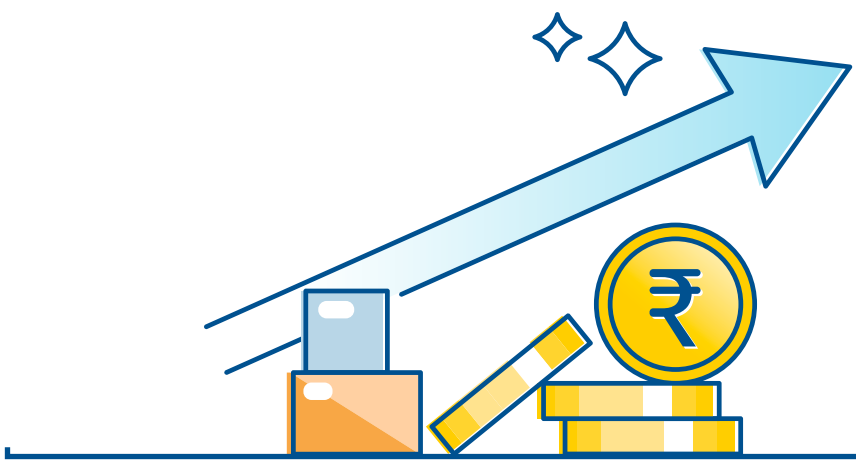


## .....Explaining China's journey from Low to upper middle income



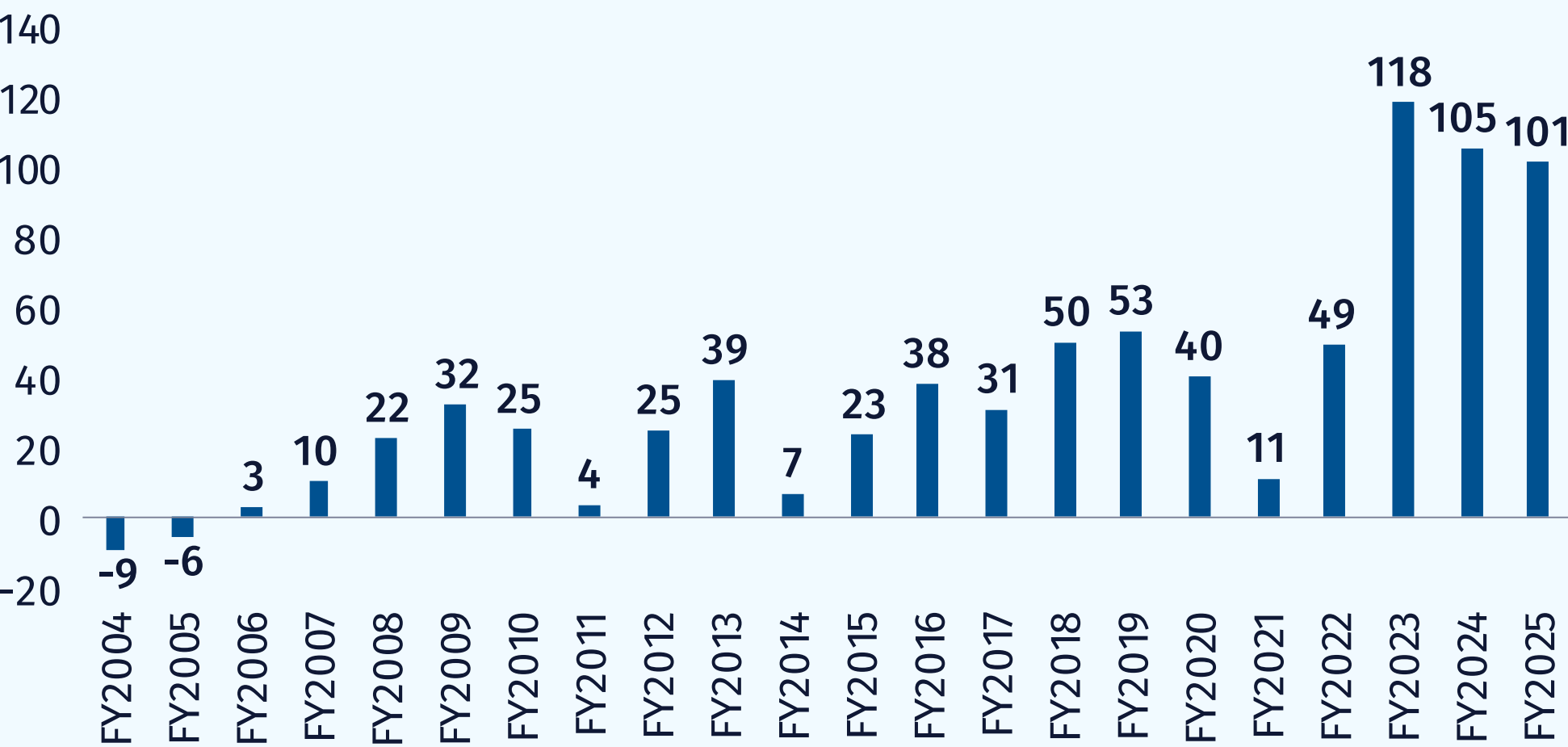
# Key for India's Macro-economic Stability

- India's merchandise import (Excl. Oil & Gold) has been increasing
- INR has depreciated 3.3% against USD (10Y CAGR) and median inflation has been ~5.2%
- Vietnam and China, with high manufacturing exports, have current account surpluses; leading them to enjoy much lower currency depreciation\* and hence lower inflation



## Growth in consumption without commensurate manufacturing growth leading to higher trade deficit

Non-Oil Non-Gold Trade Deficit, USD mn



## Current Account being in control is key for macroeconomic resilience

|                                   |  |  |  |
|-----------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| 10Y Median                        | China                                                                                | Vietnam                                                                              | India                                                                                |
| Median Inflation (%)              | 1.9                                                                                  | 3.2                                                                                  | 5.2                                                                                  |
| Current account balance (US\$ bn) | 236.0                                                                                | 5.8                                                                                  | -32.0                                                                                |
| CAB as % of GDP                   | 1.7                                                                                  | 1.9                                                                                  | -1.2                                                                                 |
| Currency Depreciation* (%)        | 1.5                                                                                  | 1.4                                                                                  | 3.3                                                                                  |

\*against USD

CAB: Current Account Balance

Source: Morgan Stanley Research, UBS Research

## Convergence of Several Enablers to provide Multi Decadal Growth

### OPPORTUNITY

- Large Consumer base
- Large Export opportunity in the Multipolar World



### CAPABILITIES

- Large & skilled Labour pool
- Cost advantages vs peers
- Improving infrastructure
- Service ecosystem to support high end manufacturing



### FAVORABLE ENVIRONMENT

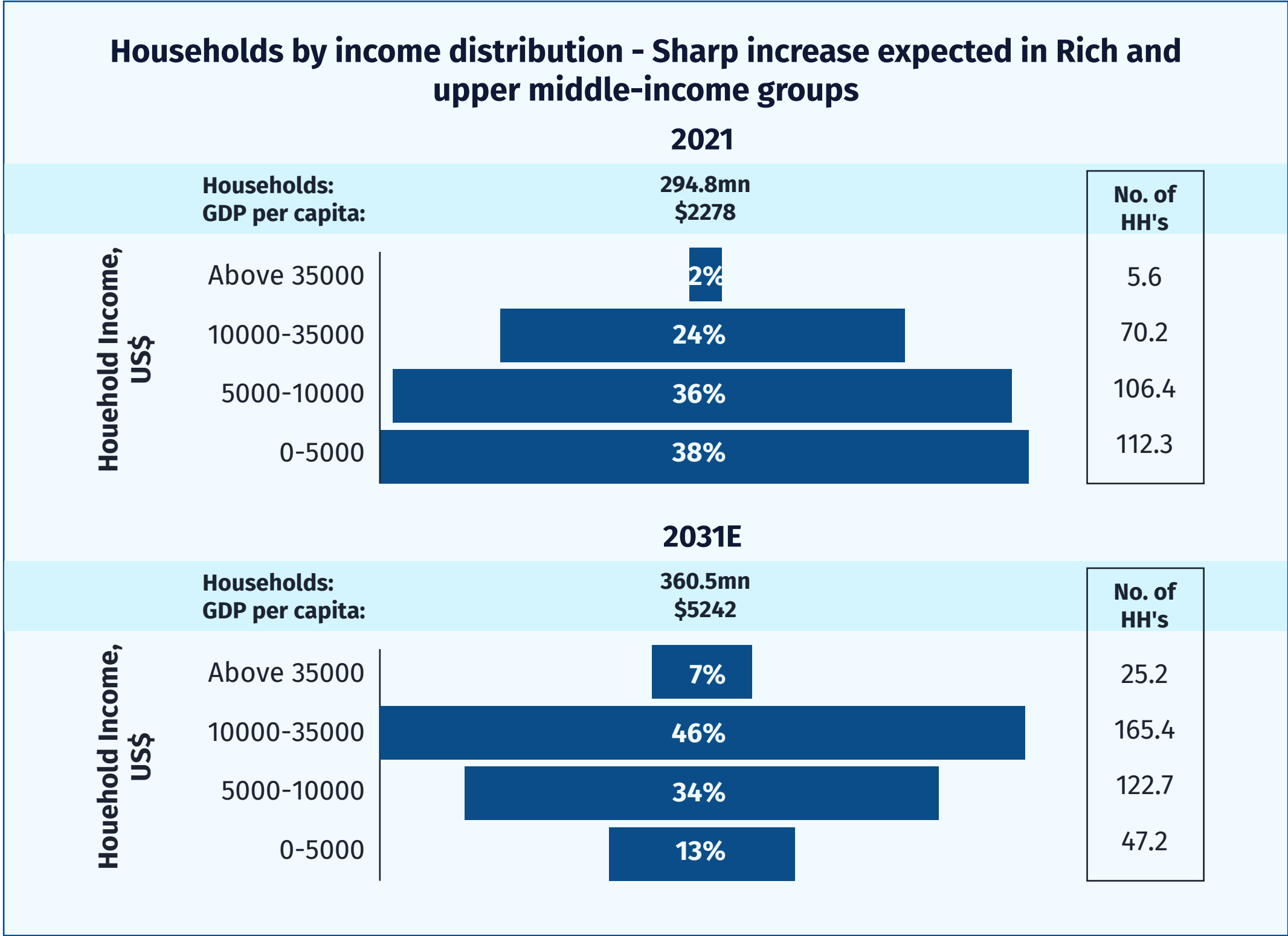
- Focus on Atmanirbharta
- Low leverage + higher capacity utilization
- Macro-economic stability + geopolitical factors

# Key themes driving Indian Manufacturing

# India's consumption

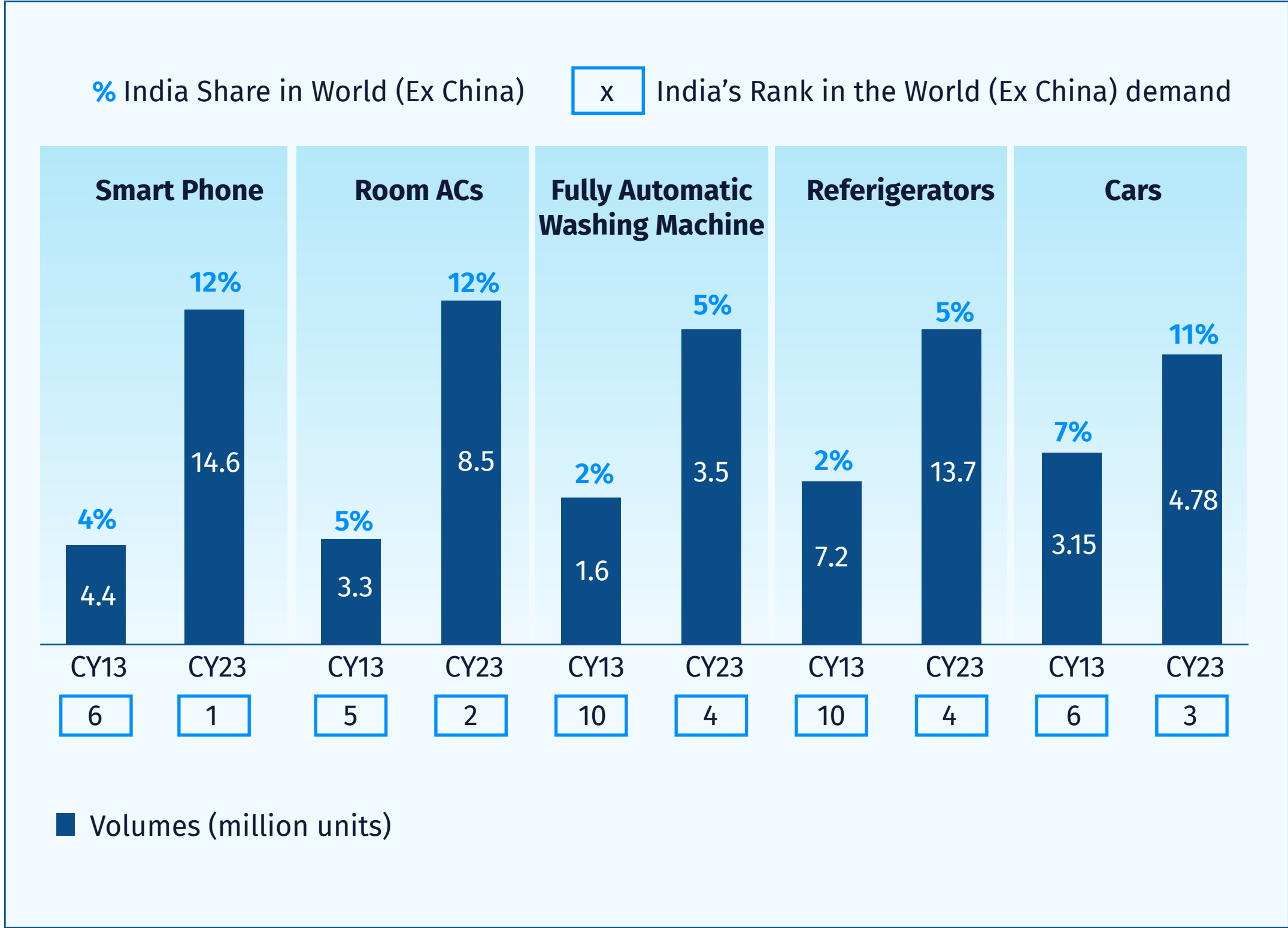
...while opportunities to increase imports from US are high

Changing income pyramid can lead to higher premiumization trends. Many new categories are becoming relevant due to higher TAM (total addressable market)



Source: Morgan Stanley Research; Household income is on real basis at 2021 prices, E-Estimates

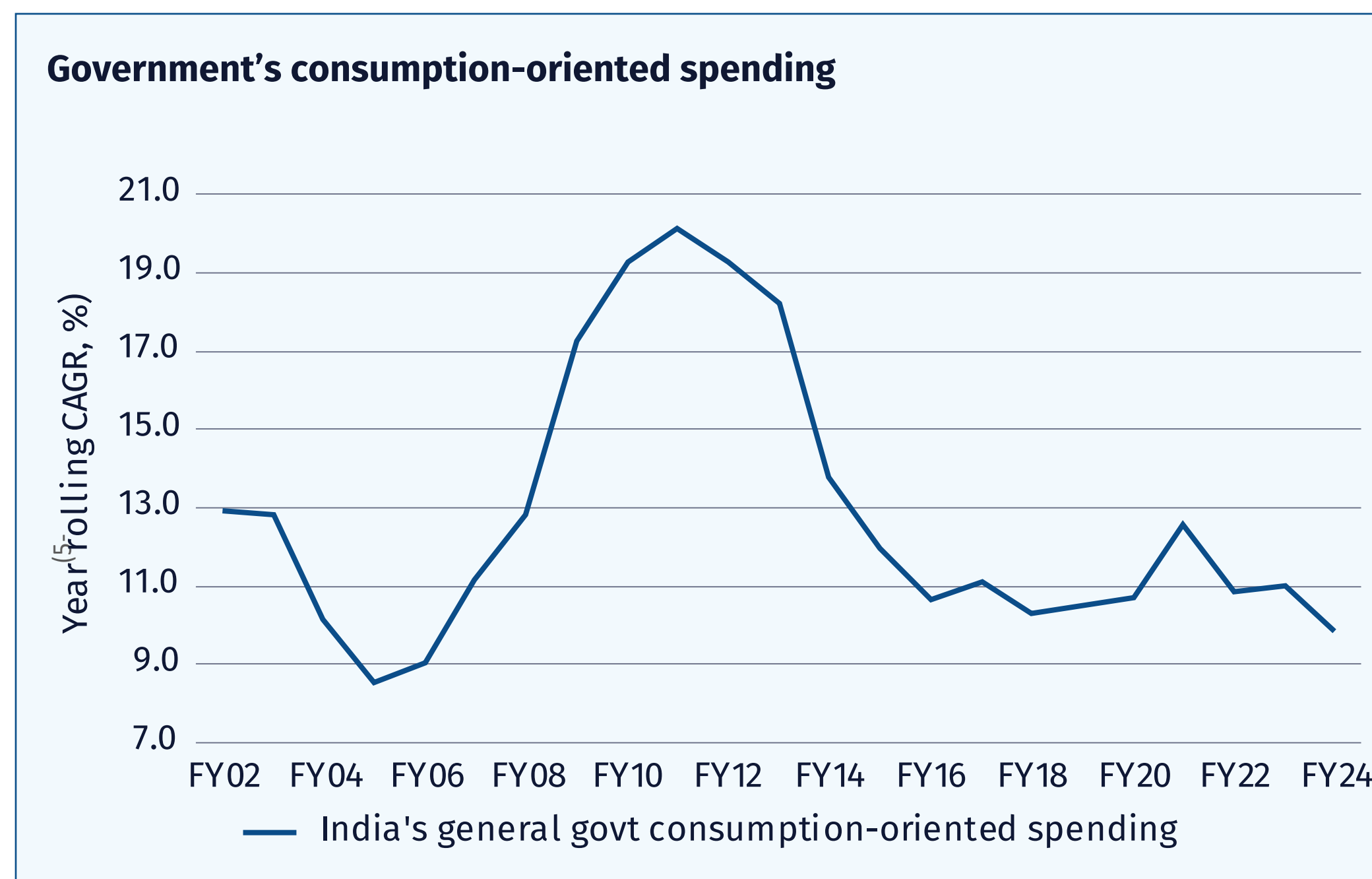
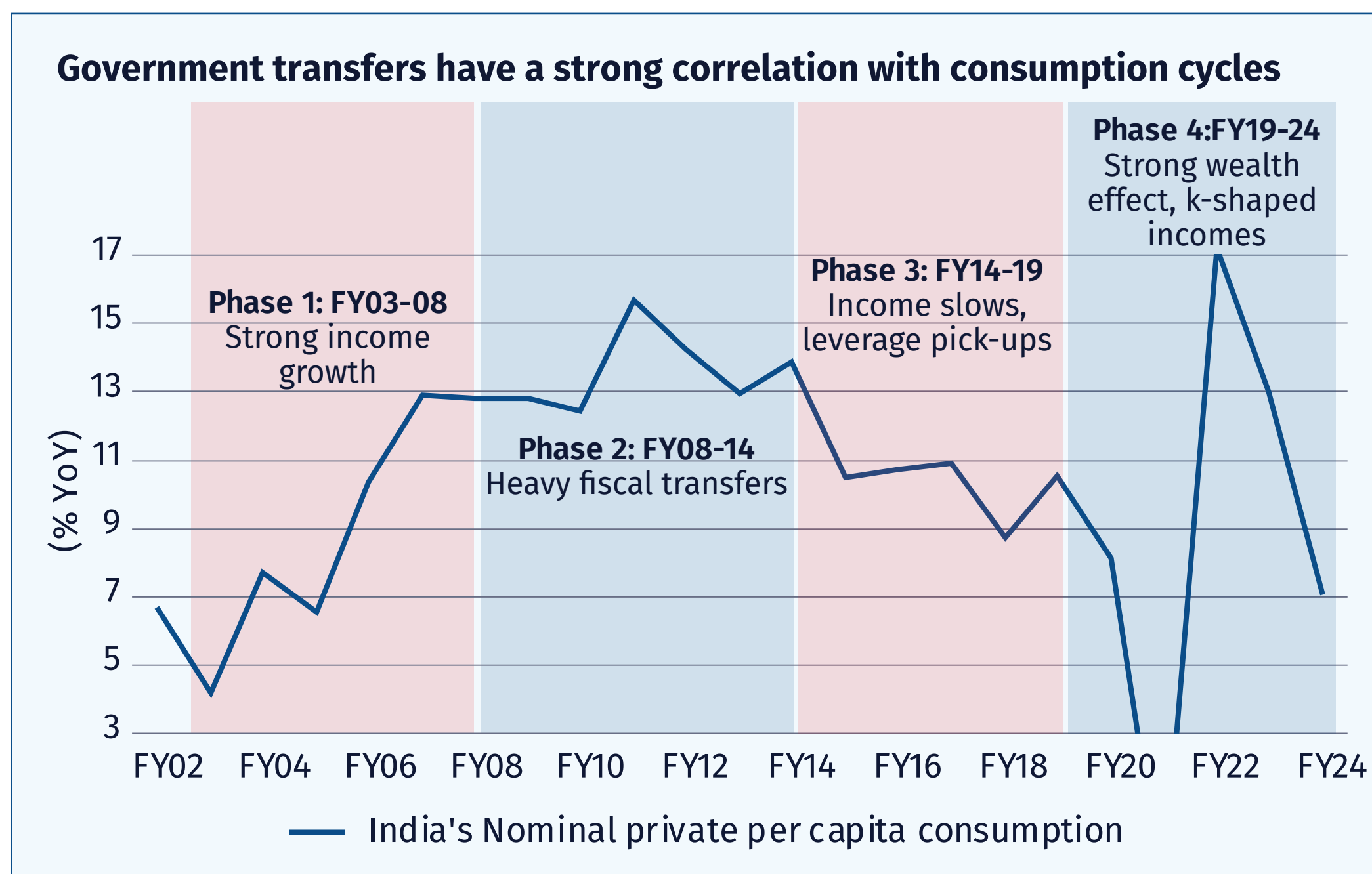
Growing consumer market has become large enough to support local manufacturing



Source: Morgan Stanley, UBS, BoFA research

# Positive drivers for consumption in the near term

- Income Tax Cuts announced in the Union Budget have put more money in consumer hands
- Higher welfare spends from state government: More than Rs 3L crore of new schemes announced in 1 year
- Lower consumer price inflation: RBI expectation for FY26 of 2.6% shows that more income generated can be used for consumption

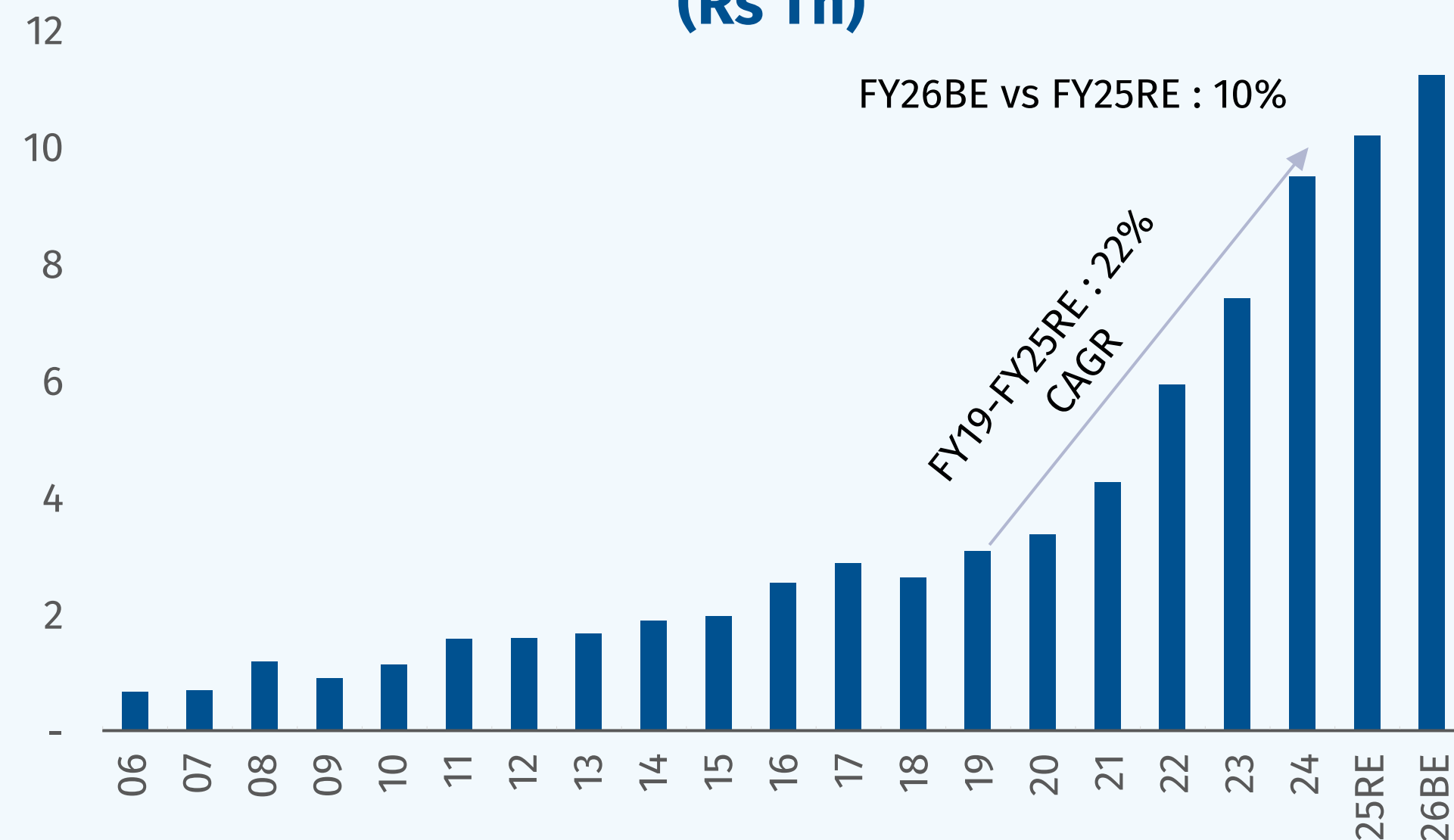


Source: Nuvama Institutional Equities

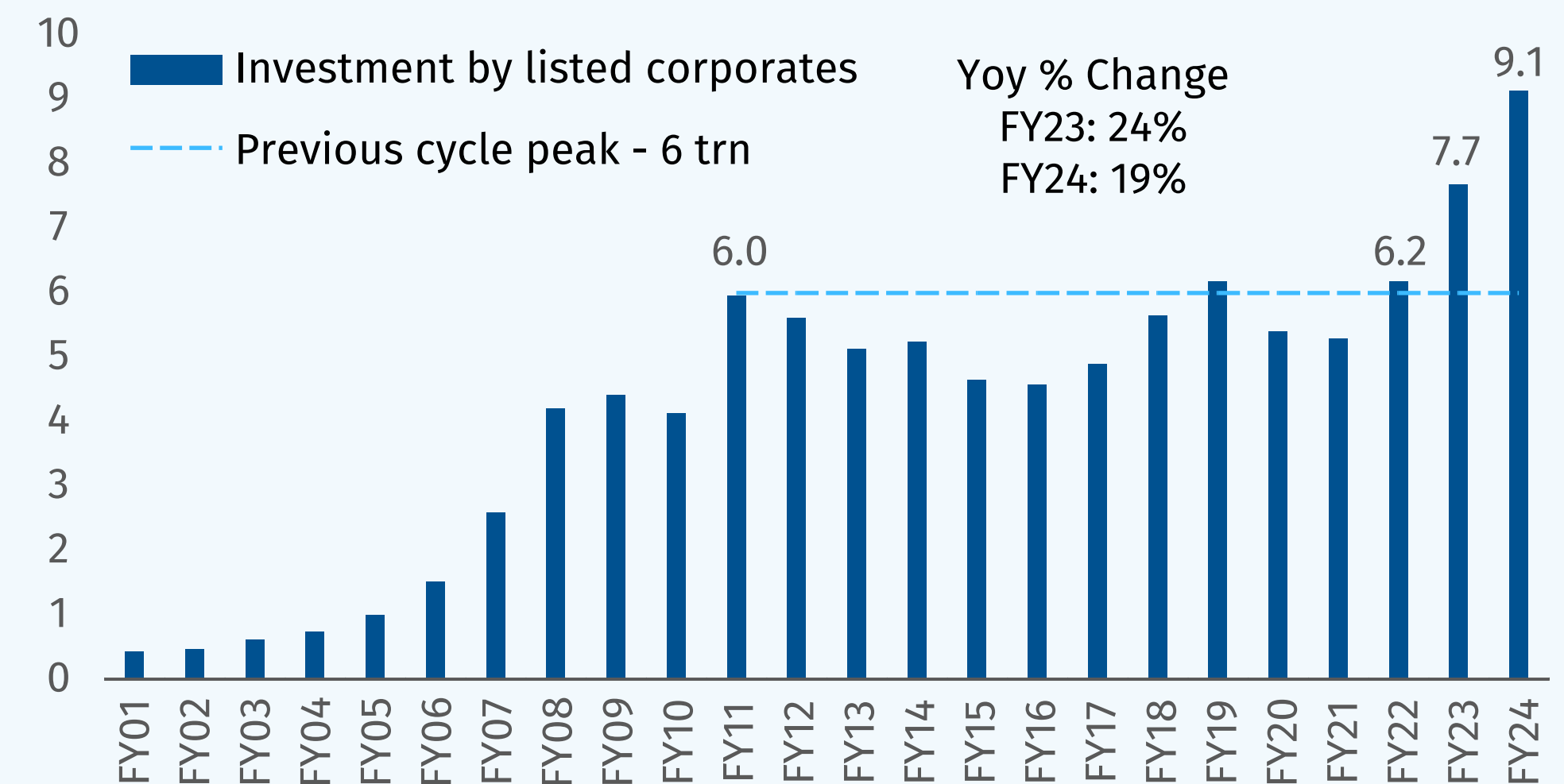
# Capex as a driver for manufacturing

- Capex demand is a significant driver for manufactured industrial goods
- While Indian government capex growth could be relatively modest from here, areas of capex growth continue
- Indian private capex revival is key, and the listed space has shown signs of revival

## Infra push reflecting in strong Central Govt. capex (Rs Tn)



## Capex amongst corporates picking up (NSE500) - Rs Tn



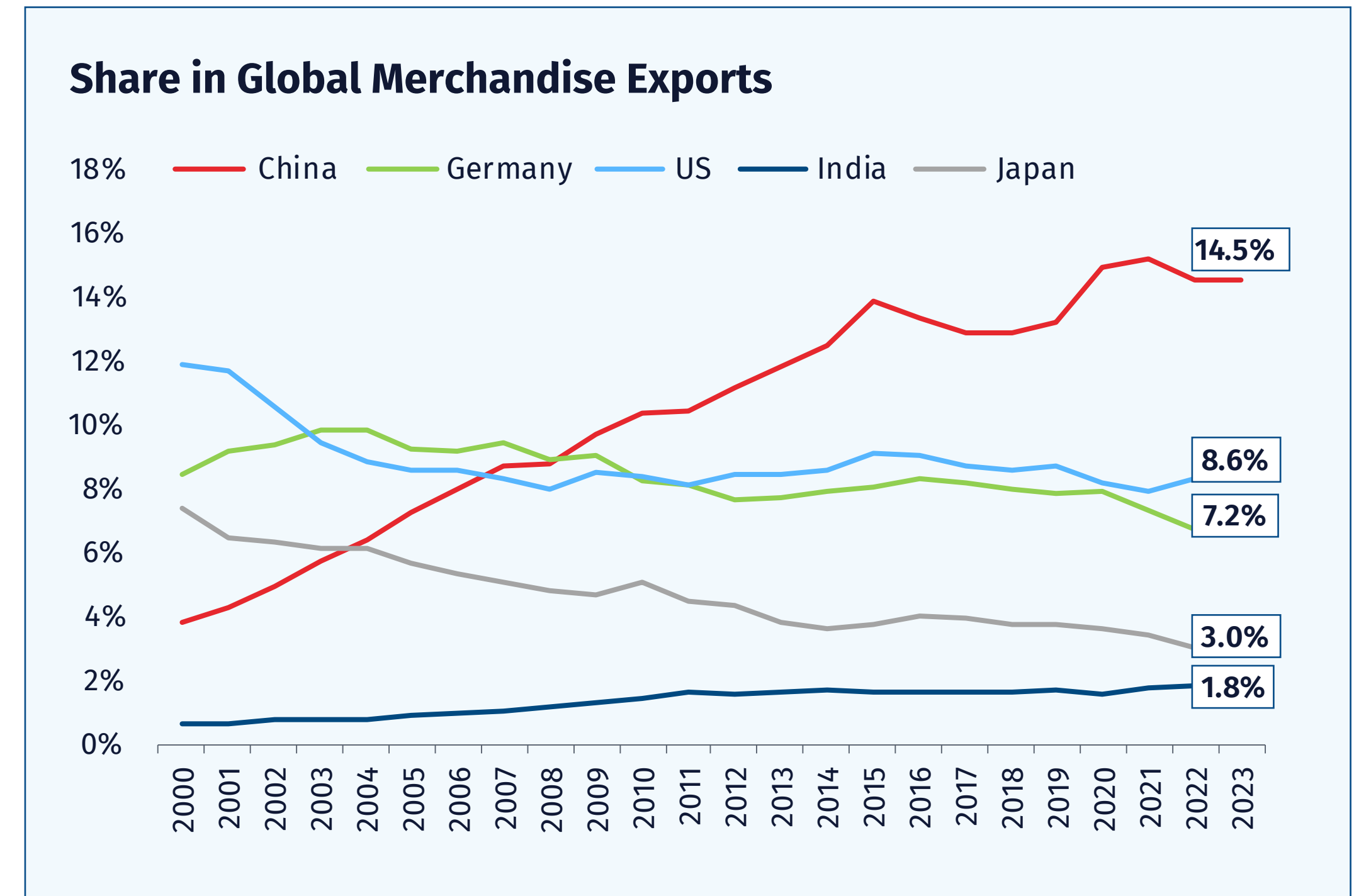
Source: I-Sec Research

# Low share in goods export + cost advantages to drive export growth

- India's global export share is a fraction of China's— even a small shift could be a game-changer.
- India holds a significant cost advantage, especially in labor-intensive industries.
- Massive potential for India to expand its footprint in global merchandise exports.



Source: ILO, UBS



# India's share in US imports is low

...and changes in US Tariff structure could be an opportunity

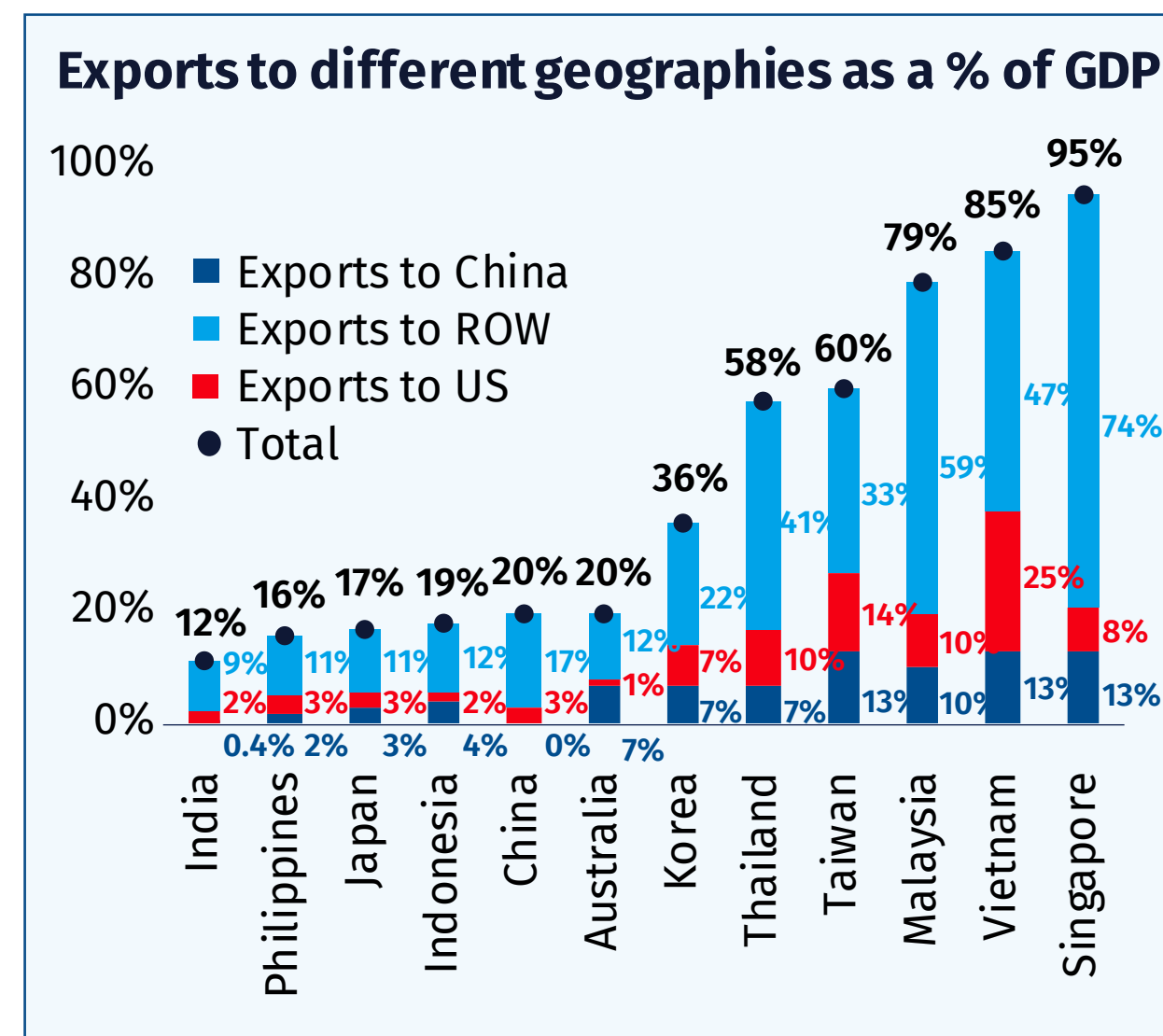
- The current US administration has highlighted 2 key issues on the trade front
  - Trade imbalances with major goods producers
  - Tariff structures are lopsided against the US
- Although several trade issues between the US and India remain unresolved, the reciprocal tariffs imposed on India are relatively lower compared to key peers. At present, the US has delayed the implementation of these tariffs by 90 days for all countries except China.
- India is only ~2.7% of US Imports implying opportunity for both countries to increase trade
- India is believe to actively working on a bilateral trade deal with USA

## India contributed ~5% to the net US trade deficit



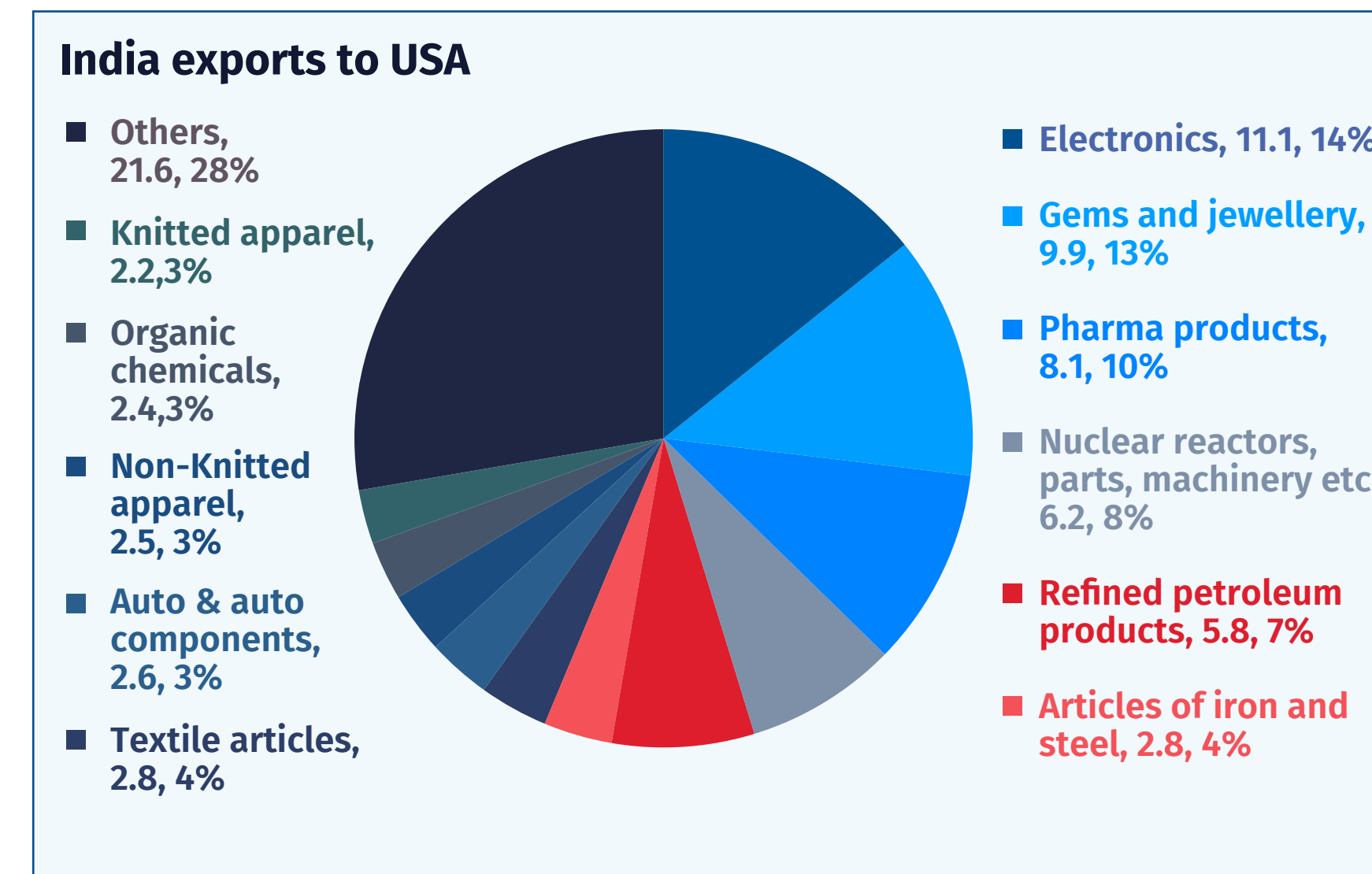
Source: US Bureau of Economic Analysis

## Exports to US account for ~2% of India GDP



Source: Morgan Stanley Research

## On the exports side, India serves as a low cost producer destination



Source: Ministry of Commerce

Note: Figures indicate India's exports to US by category, in US\$ billions and as a % of our exports to the US

# HDFC Manufacturing Fund



## Core Portfolio

Core of the portfolio (at least 80%) will be invested in stocks that represent the diverse sectors of manufacturing



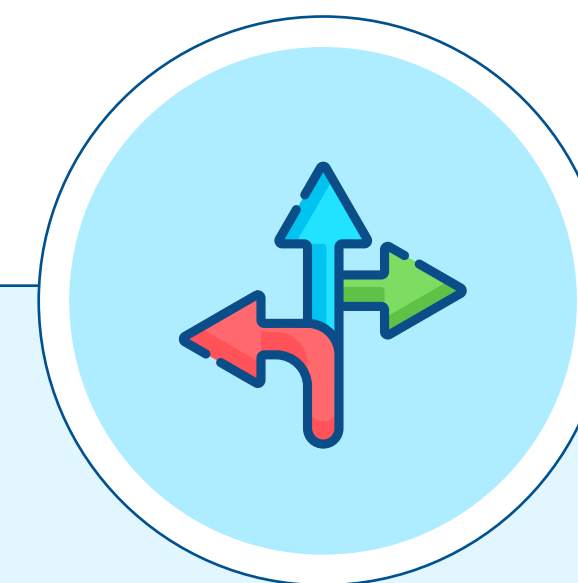
## Investment Style / Stock Selection

Stock selection will be based on bottom-up research ideas which are expected to have long runway for growth



## Portfolio Concentration

Reasonably well diversified portfolio



## Market Cap

Flexible across market capitalisation

HDFC Mutual Fund / AMC is not guaranteeing returns on investments made in the scheme.  
The current investment strategy is subject to change depending on the market conditions.

# Wide universe = multiple themes to allocate to

|                                                 | Number of companies | Market Cap (Rs lac cr) | %           | Impacted by           |
|-------------------------------------------------|---------------------|------------------------|-------------|-----------------------|
| <b>Manufacturing Universe (Mcap &gt;1000cr)</b> | <b>763</b>          | <b>194</b>             | <b>100%</b> |                       |
| Capital Goods                                   | 227                 | 38                     | 20%         | Capex                 |
| Automobile and Auto Components                  | 81                  | 32                     | 17%         | Consumption + Exports |
| Oil, Gas & Consumable Fuels                     | 12                  | 26                     | 13%         | Consumption + Exports |
| Healthcare                                      | 89                  | 24                     | 12%         | Consumption           |
| Metals & Mining                                 | 27                  | 17                     | 9%          | Consumption           |
| Consumer Durables                               | 81                  | 16                     | 8%          | Capex                 |
| Fast Moving Consumer Goods                      | 65                  | 14                     | 7%          | Consumption           |
| Chemicals                                       | 97                  | 13                     | 7%          | Consumption + Exports |
| Construction Materials                          | 26                  | 10                     | 5%          | Capex                 |
| Textiles                                        | 38                  | 2                      | 1%          | Consumption + Exports |
| Others                                          | 20                  | 1                      | 1%          |                       |
|                                                 |                     |                        |             |                       |
| <b>By Market cap classification</b>             |                     |                        |             |                       |
| Large Cap                                       | 47                  | 106                    | 55%         |                       |
| Mid Cap                                         | 70                  | 41                     | 21%         |                       |
| Small Cap                                       | 646                 | 47                     | 24%         |                       |

***Manufacturing covers 40% of the overall market cap, and is well diversified amongst sectors and market capitalisation***

\* excluding Diversified FMCG and Personal Products

Source: Capitaline, AMFI, Bloomberg. Data as of October 31, 2025

Above list is for illustration purpose only. Please refer to Scheme Information Document for more information.

| Stock                     | Weight / Number                       |
|---------------------------|---------------------------------------|
| AUM                       | INR 11,686 crores                     |
| Number of stocks          | 83                                    |
| Top 10 stocks             | 34%                                   |
| Equity (%)                | 99%                                   |
| Of which:                 |                                       |
| Largecap                  | 54%                                   |
| Midcap and Smallcap       | 45%                                   |
| Cash and Cash Equivalents | 0.40%                                 |
| Benchmark                 | Nifty India Manufacturing Index (TRI) |
| Fund Manager              | Rakesh Sethia<br>(since May 16, 2024) |

| GICS Sector             | Portfolio | Benchmark | OW / UW |
|-------------------------|-----------|-----------|---------|
| Information Technology* | 4.6       | 0.7       | 3.9     |
| Consumer Staples        | 3.0       | 0.0       | 3.0     |
| Energy                  | 10.7      | 9.0       | 1.7     |
| Utilities               | 0.8       | 0.0       | 0.8     |
| Health Care             | 16.8      | 16.6      | 0.2     |
| Industrials             | 19.3      | 20.4      | -1.2    |
| Consumer Discretionary  | 25.9      | 30.0      | -4.1    |
| Materials               | 18.6      | 23.3      | -4.7    |

- Portfolio is well diversified in the current context where valuations remains elevated across sectors.
- Total Active share in the portfolio stands at 50%. We expect this to increase further as valuations starts to become more reasonable across market cap spectrum

\* includes industrial manufacturing and electronic manufacturing service companies.

Data as on October 31, 2025

|                  | Portfolio | Benchmark |
|------------------|-----------|-----------|
| Trailing PE      | 22.1      | 23.6      |
| Trailing PB      | 3.00      | 3.5       |
| LT Debt / Equity | 0.34      | 0.48      |

## Market Cap Segment wise Exposure

|           | Oct 2024 | Nov 2024 | Dec 2024 | Jan 2025 | Feb 2025 | Mar 2025 | Apr 2025 | May 2025 | Jun 2025 | Jul 2025 | Aug 2025 | Sep 2025 | Oct 2025 |
|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Large Cap | 58.6%    | 59.4%    | 59.0%    | 63.7%    | 64.9%    | 65.0%    | 64.8%    | 62.8%    | 59.9%    | 55.3%    | 55.6%    | 55.2%    | 54.1%    |
| Mid Cap   | 22.0%    | 20.9%    | 21.0%    | 16.4%    | 16.9%    | 17.3%    | 17.0%    | 17.0%    | 17.2%    | 20.5%    | 21.7%    | 21.0%    | 19.7%    |
| Small Cap | 17.3%    | 16.8%    | 17.2%    | 16.7%    | 16.9%    | 17.1%    | 17.2%    | 19.9%    | 21.6%    | 23.0%    | 22.5%    | 23.6%    | 25.8%    |

% of Net Assets (As per AMFI classification as on December 2024)

Data as on October 31, 2025

| Risks                                                                                    | Mitigants                                                                                                                                                                     |
|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Slowdown in domestic and/or global growth could impact revenue and profit growth         | With India emerging as the largest source of cost effective labor supply its manufacturing value proposition should allow it to be able to grow faster than rest of the world |
| Pace of reforms and implementation of policy initiatives could slow down or turn adverse | Indian government policies for manufacturing sector are favourable to the industry                                                                                            |
| Geopolitical developments impacting the availability of raw materials                    | Continued focus on diversification of supply chain and efforts toward localisation should help over time                                                                      |
| Impact of Automation and AI                                                              | Automation and/or AI could lead to slower job creation, however, it is likely to bring overall cost down there by increasing affordability across goods and services          |
| Risks around meeting ESG requirements                                                    | Bottom up analysis of ESG risks for investee companies                                                                                                                        |



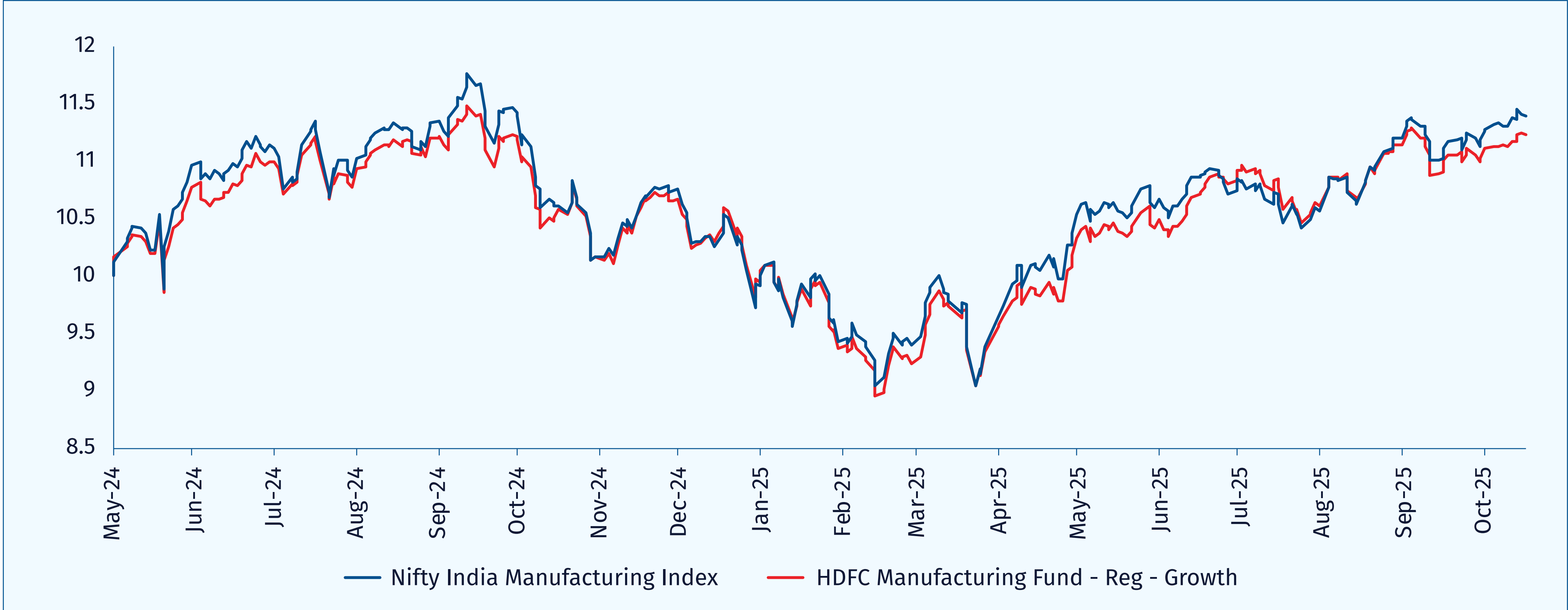
## Offers exposure to multiple themes: It's a combined play on

- Growing consumption, investments and exports
- Changing geopolitical dynamics
- Emergence of India as a manufacturing powerhouse

## Why now?

- Government's push for self-reliance (Atmanirbhar Bharat) by way of reforms and incentives
- Supportive macroeconomic environment with rising capex, low leverage and high levels of capacity utilisation
- Emergence of India as the largest pool of cost-effective labor supply
- Global realignment of supply chains
- High value-add manufacturing should accelerate, supported by dominance of a strong high end service economy





Source: MFI Explorer. Note - Values for the Benchmark, i.e., NIFTY India Manufacturing TRI, have been rebased to 10 since 16th May 2024, i.e., the inception of the scheme. **Past performance may or may not be sustained in future and is not a guarantee of any future returns.** For complete performance in SEBI prescribed format, refer page 22

Data as of October 31, 2025

SIP PERFORMANCE^ - Regular Plan - Growth Option

|                                                  | Since Inception SIP | 1 year SIP |
|--------------------------------------------------|---------------------|------------|
| Total Amount Invested (₹. in Lacs)               | 1.80                | 1.20       |
| Market Value as on October 31, 2025 (₹. in Lacs) | 1.94                | 1.32       |
| Returns (%)                                      | 9.79                | 18.39      |
| Benchmark Returns (%)#                           | 11.51               | 21.01      |
| Additional Benchmark Returns (%)##               | 9.73                | 14.42      |

Assuming ₹ 10,000 invested systematically on the first Business Day of every month over a period of time. CAGR returns are computed after accounting for the cash flow by using XIRR method (investment internal rate of return) for Regular Plan - Growth Option. The above investment simulation is for illustrative purposes only and should not be construed as a promise on minimum returns and safeguard of capital.

PERFORMANCE^ - Regular Plan - Growth Option

NAV as on October 31, 2025 ₹11.232 (per unit)

| Date       | Period          | Scheme Returns (%) | Benchmark Returns (%)# | Additional Benchmark Returns (%) ## | Value of ₹ 10,000 invested |                |                            |
|------------|-----------------|--------------------|------------------------|-------------------------------------|----------------------------|----------------|----------------------------|
|            |                 |                    |                        |                                     | Scheme (₹)                 | Benchmark (₹)# | Additional Benchmark (₹)## |
| Oct 31, 24 | Last 1 Year     | 6.10               | 8.15                   | 7.59                                | 10,610                     | 10,815         | 10,759                     |
| May 16, 24 | Since Inception | 8.28               | 10.22                  | 11.42                               | 11,232                     | 11,528         | 11,711                     |

Inception date: May 16, 2024. #NIFTY India Manufacturing Index ##NIFTY 50 (Total Returns Index). The scheme is managed by Mr. Rakesh Sethia since May 16, 2024. Different plans viz. Regular Plan and Direct Plan have a different expense structure. The expenses of the Direct Plan under the Scheme will be lower to the extent of the distribution expenses / commission charged in the Regular Plan. ^Past performance may or may not be sustained in future and is not a guarantee of any future returns. Load is not taken into consideration for computation of performance. Returns as on October 31, 2025.

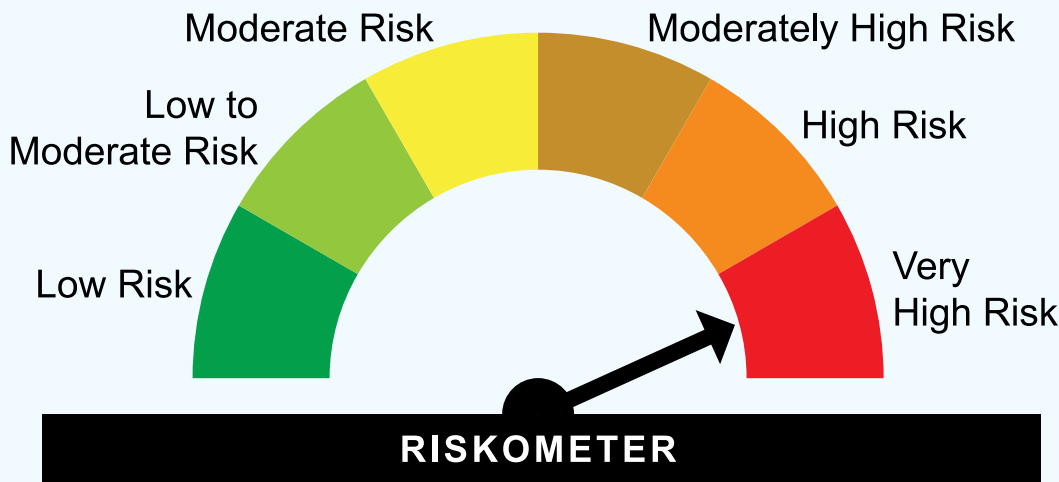
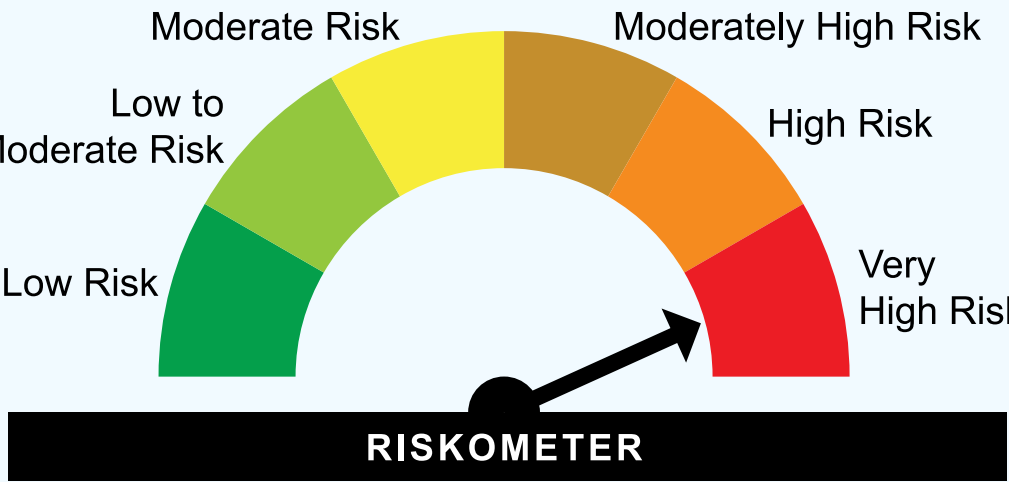
| Particulars                       | HDFC Manufacturing Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Type of Scheme</b>             | An open ended equity scheme following manufacturing theme                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Investment Objective</b>       | To provide long-term capital appreciation by investing predominantly in equity and equity related securities of companies engaged in the manufacturing activity. <b>There is no assurance that the investment objective of the Scheme will be realized.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Benchmark Index</b>            | Nifty India Manufacturing Index (TRI)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Fund Manager \$</b>            | Mr. Rakesh Sethia                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Investment Plans</b>           | <ul style="list-style-type: none"> <li>• Direct Plan</li> <li>• Regular Plan</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Investment Options</b>         | Under Each Plan: Growth, Income Distribution cum Capital Withdrawal – Payout and Reinvestment of IDCW                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Minimum Application Amount</b> | Purchase / Switches: Rs. 100/- and any amount thereafter                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Load Structure</b>             | <p><b>Entry Load</b> : Nil</p> <p><b>Exit Load<sup>\$\$</sup></b> : In respect of each purchase/switch-in of units, an Exit load of 1% is payable if units are redeemed/switched-out within 1 month from the date of allotment.</p> <p>No Exit Load is payable if units are redeemed / switched-out after 1 month from the date of allotment.</p> <p>No Entry / Exit Load shall be levied on bonus units and Units allotted on Re-investment of Income Distribution cum Capital Withdrawal.</p> <p>In case of Systematic Transactions such as Systematic Investment Plan (SIP), Flex Systematic Investment Plan (Flex SIP), Systematic Transfer Plan (STP), HDFC Flex Systematic Transfer Plan (Flex STP), HDFC Swing Systematic Transfer Plan (Swing STP), HDFC Flexindex Plan (Flexindex) etc., Exit Load, if any, prevailing on the date of registration / enrolment shall be levied.</p> |

**\$\$ EXIT LOAD** : (i) No Exit Load shall be levied for switching between Plans / Options within the Scheme. However, exit load will be applicable if the units are switched-out / redeemed from the Scheme within the exit load period from the initial date of purchase. (ii) Switch of investments between Plans under a Scheme having separate portfolios, will be subject to applicable exit load. (iii) No exit load will be levied on Bonus Units and Units allotted on IDCW Re-investment. (iv) The exit load levied on redemption/switch-out will be the load prevailing 1. In case of lumpsum transactions, on the date of allotment of units 2. In case of Systematic Transactions such as SIP, STP etc., on the date of registration / enrolment.

For further details, refer Scheme Information Document and Key Information Memorandum and addenda thereto available on [www.hdfcfund.com](http://www.hdfcfund.com) and at Investor Service Centres of HDFC Mutual Fund.

<sup>\$</sup>Dedicated fund manager for overseas investments Mr. Dhruv Muchhal

## HDFC Manufacturing Fund

| This product is suitable for investors who are seeking*:                                                                                                                                                                                                                                                                          | Riskometer#                                                                                                                                                  | Benchmark Riskometer#                                                                                                                                           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>• To generate long-term capital appreciation</li><li>• Investment predominantly in equity &amp; equity related securities of companies engaged in the manufacturing theme.</li></ul>                                                                                                        |  <p><b>RISKOMETER</b><br/><i>The risk of the scheme is very high</i></p> |  <p><b>RISKOMETER</b><br/><i>The risk of the benchmark is very high</i></p> |
| <p>*Investors should consult their financial advisers, if in doubt about whether the product is suitable for them.<br/>#For latest riskometer, investors may refer to the Monthly Portfolios disclosed on the website of the Fund viz.<br/><b>www.hdfcfund.com</b><br/>Scheme and Benchmark Riskometer as on October 31, 2025</p> |                                                                                                                                                              |                                                                                                                                                                 |

The Scheme being thematic in nature carries higher risks versus diversified equity mutual funds on account of concentration and theme specific risks.

The views expressed herein are as of 13<sup>th</sup> November, 2025 and are based on internal data, publicly available information and other sources believed to be reliable. Any calculations made are approximations, meant as guidelines only, which you must confirm before relying on them. The information contained in this document is for general purposes only and not an investment advice. The document is given in summary form and does not purport to be complete. The document does not have regard to specific investment objectives, financial situation and the particular needs of any specific person who may receive this document. The information/ data herein alone are not sufficient and should not be used for the development or implementation of an investment strategy. The statements contained herein are based on our current views and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Stocks/Sectors referred are illustrative and should not be construed as an investment advice or a research report or a recommendation by HDFC Mutual Fund (“the Fund”) / HDFC AMC to buy or sell the stock or any other security covered under the respective sector/s. The Fund may or may not have any present or future positions in these sectors. **Past performance may or may not be sustained in future and is not a guarantee of any future returns.** HDFC AMC / HDFC Mutual Fund is not guaranteeing / offering / communicating any indicative yield on investments made in the scheme(s). Neither HDFC AMC and HDFC Mutual Fund (the Fund) nor any person connected with them, accepts any liability arising from the use of this document. The recipient(s) before acting on any information herein should make his/her/their own investigation and seek appropriate professional advice and shall alone be fully responsible / liable for any decision taken on the basis of information contained herein.

**MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS, READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.**

Mission: To be the wealth creator for every Indian

Vision: To be the most respected asset manager in the world



THANK YOU